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SECURITIES AND EXCHANGE COMMISSION

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SECURITIES AND EXCHANGE COMMISSION

SEC FORM - ACGR

ANNUAL CORPORATE GOVERNANCE REPORT

GENERAL INSTRUCTIONS

(A) Use of Form ACGR

This SEC Form shall be used to meet the requirements of the Revised Code of Corporate Governance.

(B) Preparation of Report

These general instructions are not to be filed with the report. The instructions to the various captions of the form shall not be omitted from the report as filed. The report shall contain the numbers and captions of all items. If any item is inapplicable or the answer thereto is in the *negative*, an appropriate statement to that effect shall be made. Provide an explanation on why the item does not apply to the company or on how the company's practice differs from the Code.

(C) Signature and Filing of the Report

- A. Three (3) complete sets of the report shall be filed with the Main Office of the Commission.
- B. At least one complete copy of the report filed with the Commission shall be manually signed.
- C. All reports shall comply with the full disclosure requirements of the Securities Regulation Code.
- D. This report is required to be filed annually together with the company's annual report.

(D) Filing an Amendment

Any material change in the facts set forth in the report occurring within the year shall be reported through SEC Form 17-C. The cover page for the SEC Form 17-C shall indicate "Amendment to the ACGR".

SECURITIES AND EXCHANGE COMMISSION

SEC FORM – ACGR

ANNUAL CORPORATE GOVERNANCE REPORT

- 1. Report is Filed for the Year January 1, 2015 up to December 31, 2015
- 2. Exact Name of Registrant as Specified in its Charter PAXYS, INC.
- 3. <u>15/F 6750 AYALA OFFICE TOWER, AYALA AVENUE</u>
 <u>MAKATI CITY PHILIPPINES</u> <u>1226</u>

Address of Principal Office

Postal Code

4. SEC Identification Number 6609



Industry Classification Code

- 6. BIR Tax Identification Number 000-233-218
- 7. **(+632) 908-7500**

Issuer's Telephone number, including area code

8. Not Applicable

Former name or former address, if changed from the last report

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A. BOARD MATTERS

1) Board of Directors

Number of Directors per Articles of Incorporation	9
Actual number of Directors for the year	9

(a) Composition of the Board

Complete the table with information on the Board of Directors:

Director's Name	Type [Executiv e (ED), Non- Executive (NED) or Independ ent Director (ID)]	If nominee, identify the principal	Nominator in the last election (if ID, state the relationship with the nominator)	Date first elected	Date last elected (if ID, state the number of years served as ID) ¹	Elected when (Annual /Special Meeting)	No. of years served as director
Tarcisio M. Medalla	ED		Nominated by the NGC	28 May 2004	3 Dec 2015	Annual	<u>11</u>
Sivam Kandavanam	NED		Nominated by the NGC	27 May 2011	3 Dec 2015	Annual	4
Christopher Maldia	NED		Nominated by the NGC	28 May 2004	3 Dec 2015	Annual	11
Roger Leo A. Carino	NED		Nominated by the NGC	28 May 2004	3 Dec 2015	Annual	11
Lim Ghee Keong	NED		Nominated by the NGC	27 May 2005	3 Dec 2015	Annual	10
George Y. Sycip	ID		Nominated by the NGC	27 May 2005	3 Dec 2015	Annual	10
Roberto A. Atendido	NED		Nominated by the NGC	17 May 2002	3 Dec 2015	Annual	13
Jose Antonio A. Lichauco	ID		Nominated by the NGC	28 May 2004	3 Dec 2015	Annual	11
Mark David P. Martinez	ED		Nominated by the NGC	31 Aug. 2012	3 Dec 2015	Annual	3

(b) Provide a brief summary of the corporate governance policy that the board of directors has adopted. Please emphasize the policy/ies relative to the treatment of all shareholders, respect for the rights of minority shareholders and of other stakeholders, disclosure duties, and board responsibilities.

As stated in the Company's Corporate Governance Manual, the Board of Directors (the "Board") is primarily responsible for the governance of the Corporation. Corollary to setting the policies for the accomplishment of the corporate objectives, it shall provide an independent check on Management.

Reckoned from the election immediately following December 3, 2015.

POLICY	
General Responsibilities	It is the Board's responsibility to foster the long-term success of the Corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the best interests of its stockholders. The Board formulates the Corporation's vision, mission, strategic objectives, policies and procedures that shall guide its activities and effectively monitor Management's performance.
Stockholders' Rights and Protection of Minority Shareholders' Interests	The Board respects the rights of the stockholders as provided for in the Corporation's Articles of Incorporation and the Corporation Code; namely: i. Right to vote on all matters that require their consent or approval; ii. Right to inspect corporate books and records; iii. Right to information; iv. Right to dividends; and v. Appraisal right. The pre-emptive right is denied under the Corporation/s Articles of Incorporation.
Disclosure and Transparency	Material information about the Corporation that can adversely affect its viability or the interests of the stockholders are publicly and timely disclosed. Such information include, among others, earnings results, acquisition or disposition of assets, off balance sheet transactions, related party transactions, and direct and indirect remuneration of members of the Board Management. All such information is disclosed through the appropriate Exchange mechanisms and submissions to the Commission.

(c) How often does the Board review and approve the vision and mission?

Vision and mission have been reviewed and approved. Relevance is revisited annually during the strategic planning.

(d) Directorship in Other Companies

(i) Directorship in the Company's Group²

Identify, as and if applicable, the members of the company's Board of Directors who hold the office of director in other companies within its Group:

Director's Name	Corporate Name of the Group Company	Type of Directorship (Executive, Non-Executive, Independent). Indicate if director is also the Chairman.
Tarcisio M. Medalla	Paxys Global Services Pte. Ltd. RHQ	NED
	Paxys Global Services, Inc.	NED / Chairman
	Scopeworks Asia Inc.	NED / Chairman
Mark David P. Martinez	Simpro Solutions Philippines Inc.	NED
	Paxys Global Services, Inc.	NED

(ii) Directorship in Other Listed Companies

Identify, as and if applicable, the members of the company's Board of Directors who are also directors

² The Group is composed of the parent, subsidiaries, associates and joint ventures of the company.

of publicly-listed companies outside of its Group:

Director's Name	Name of Listed Company	Type of Directorship (Executive, Non-Executive, Independent). Indicate if director is also the Chairman.
Tarcisio M. Medalla	Pacific Online Systems Corporation	NED
Roberto A. Atendido	1.Picop Resources Corporation 2.Export and Industry Bank Inc.	NED / Chairman NED
George Y. Sycip	Alliance Select Foods International	NED

(iii) Relationship within the Company and its Group

Provide details, as and if applicable, of any relation among the members of the Board of Directors, which links them to significant shareholders in the company and/or in its group:

Director's Name	Name of the Significant Shareholder	Description of the relationship
Tarcisio Medalla	All Asia Customer Services	Director
	Holdings, Ltd.	
Roger Leo Cariño	All Asia Customer Services	Director
	Holdings, Ltd.	

(iv) Has the company set a limit on the number of board seats in other companies (publicly listed, ordinary and companies with secondary license) that an individual director or CEO may hold simultaneously? In particular, is the limit of five board seats in other publicly listed companies imposed and observed? If yes, briefly describe other guidelines:

While the Corporation does not have a formal policy, we have no director who has exceeded the limit of five (5) board seats in other listed companies.

	Guidelines	Maximum Number of Directorships in other companies
Executive Director	NA	NA
Non-Executive Director	NA	NA
CEO	NA	NA

(e) Shareholding in the Company

Complete the following table on the members of the company's Board of Directors who directly and indirectly own shares in the company:

Name of Director	Number of Direct shares	Number of Indirect shares / Through (name of record owner)	% of Capital Stock
Tarcisio M. Medalla	1,120	NA	0.0001%
Christopher B. Maldia	129,520	NA	0.0113%
Ghee Keong Lim	82,800	NA	0.0072%
Roger Leo A. Cariño	1,120	NA	0.0001%
Roberto A. Atendido	1,000	NA	0.0001%
George Y. Sycip	1,120	NA	0.0001%
Jose Antonio A. Lichauco	1,120	NA	0.0001%
Sivam Kandavanam	1000	NA	0.0001%
Mark David P. Martinez	1000	NA	0.0001%
TOTAL	219,800		0.0192%

2) Chairman and CEO

(a)	Do different persons assume the role of Chairman of the Board of Directors and CEO? If no, describe	e the
	checks and balances laid down to ensure that the Board gets the benefit of independent views.	

Yes No X

Identify the Chair and CEO: Tarcisio M. Medalla

Chairman of the Board	Tarcisio M. Medalla
CEO/President	Tarcisio M. Medalla

(b) Roles, Accountabilities and Deliverables

Define and clarify the roles, accountabilities and deliverables of the Chairman and CEO.

	Chairman	Chief Executive Officer/President
Role	Responsible for the leadership of the Board	Leadership of the business and managing it within the authorities delegated by the Board.
Accountabilities	 Ensure effective Board functioning in accordance with its standards of corporate governance Ensure effective communication with shareholders, government and other stakeholders Ensure that all Board committees are properly established, composed and operated Chair the Nominations Committee and build an effective and complementary Board, regularly consider its composition and balance, including succession planning for Board and senior management appointments Facilitates the effective contribution of non-executive directors in particular and ensure constructive relations between executive and non-executive directors. 	1. Develop strategy for board recommendation 2. Execute business plan and update the Board on the business performance 3. Develop procedures to ensure compliance to regulatory requirements 4. Ensure business is conducted in accordance with the company's business ethics
Deliverables	1. Board meeting agenda, ensuring that issues relating to governance, risks and company strategies are considered by the board 2. Preside over the Annual General Meeting	Annual budget and funding plan Processes, structure and procedures to support the strategy and budget Periodic performance reports

3) Explain how the board of directors plan for the succession of the CEO/Managing Director/President and the top key management positions?

The CEO's of Paxys subsidiaries and its key officers are periodically evaluated by the Paxys Board.

4) Other Executive, Non-Executive and Independent Directors

Does the company have a policy of ensuring diversity of experience and background of directors in the board? YES.

In addition to the qualifications for membership in the Board provided for in the Corporation Code, Securities Regulation Code and other relevant laws, the Board may provide for additional qualifications which include, among others, the following:

- i. College education or equivalent academic degree;
- ii. Practical understanding of the business of the Corporation;
- iii. Membership in good standing in relevant 'industry, business or professional organizations; and
- iv. Previous business experience.

Does it ensure that at least one non-executive director has an experience in the sector or industry the company belongs to? Please explain.

Board policy and/or Manual on Corporate Governance do not specifically require a non-executive director to have experience in our industry, although the manual states the specific duties of a director as follows:

Article 3, Section G.i

Have a working knowledge of the statutory and regulatory requirements that affect the Corporation, including its articles of incorporation and by-laws, the rules and regulations of the Commission and, where applicable, the requirements of relevant regulatory agencies.

A director should also keep abreast with industry developments and business trends in order to promote the Corporation's competitiveness.

Define and clarify the roles, accountabilities and deliverables of the Executive, Non-Executive and Independent Directors:

Basically, the role of all directors regardless of the type of directorship is the same. The Board of Directors (the "Board") is primarily responsible for the governance of the Corporation. Corollary to setting the policies for the accomplishment of the corporate objectives, it shall provide an independent check on Management.

	Executive	Non-Executive	Independent Director
Role	A director who is also the head of a department or unit of the Corporation or performs any work related to its operation	A director who is not the head of a department or unit of the Corporation nor performs any work related to its operation. He monitors the performance of the executive directors.	Independent director – a person who, apart from his fees and shareholdings, is independent of management and free from any business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment

	Executive	Non-Executive	Independent Director
			in carrying out his responsibilities as a director Provides a strong and independent element in the board, able to exercise objective judgment on corporate affairs independently, in particular, from Management.
Accountabilities	Ensure that Board policies, strategies and mandate are executed in accordance to the approved plan	1. Challenge and contribute to the strategy 2. Scrutinize the performance of management in meeting objectives 3. Custodians of the governance process	- Act as constructive critic in reviewing the objectives and plans of Management Plays an active role in committees formed by the Board Oversight of the company's financial reporting process and disclosure of its financial information (Audit Committee Members) - Oversight of the company's Risk Management Processes (Audit Committee Members)
Deliverables	Audit Committee – Comm Assessment of Risk Manag Nomination and Governa	of the following committee nittee Annual Report, Assess	sment of Controls, ons for the annual election

Provide the company's definition of "independence" and describe the company's compliance to the definition.

Independent Director - a person who, apart from his fees and shareholdings, is independent of management and free from any business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment in carrying out his responsibilities as a director.

The organization has 2 independent directors. It is compliant with the SEC and its own manual's requirement of 2 or 20% of its board of directors being independent directors.

Does the company have a term limit of five consecutive years for independent directors? If after two years, the company wishes to bring back an independent director who had served for five years, does it limit the term for no more than four additional years? Please explain.

There is no provision in the Board policies nor in the Manual regarding the term limit of Independent Directors. In any case, the company will adopt the SEC's requirement (effective January 2, 2012) of a term limit of 5 consecutive years for the independent directors with cooling off period of 2 years and no more than 2 terms or a total of 10 years. As such, our 2 Independent Directors have already served three years of the 5-year term.

5) Changes in the Board of Directors (Executive, Non-Executive and Independent Directors)

(a) Resignation/Death/Removal

Indicate any changes in the composition of the Board of Directors that happened during the period:

Name	Position	Date of Cessation	Reason
NA			

(b) Selection/Appointment, Re-election, Disqualification, Removal, Reinstatement and Suspension

Describe the procedures for the selection/appointment, re-election, disqualification, removal, reinstatement and suspension of the members of the Board of Directors. Provide details of the processes adopted (including the frequency of election) and the criteria employed in each procedure:

Procedure	Process Adopted	Criteria
a. Selection/Appointment		
(i) Executive Directors	There are only 2 executive directors and they are the President who is at the same time the chairman of the Board, and the Corporate Secretary who is at the same time Corporate Counsel.	General criteria: - College education or equivalent academic degree; - Practical understanding of the business of the Corporation; - Membership in good standing in relevant industry, business or professional organizations; - Previous business exposure
(ii) Non-Executive Directors	Stockholders to submit nominees to the Nominations and Governance Committee	
(iii) Independent Directors	Governance Committee (NGC) no more than 30 days before the date of the stockholder's meeting. The nominating form shall contain the name of the nominee and all information that may be required by the SEC. the nominating form should be signed by the nominating stockholder and have the signed conformity of the nominee. On top specifically follow - Wit exp con con information that may be required by the SEC. the nominating form should be signed by the nominating index interior	On top of the general criteria, specific criteria is set as follows: - With financial expertise/background - Should be free of any conflict of interest that would violate the applicable law on independent directors - Have the capacity and interest to represent the interests of the shareholders as a whole

Procedure	Process Adopted	Criteria
	 4. Only shortlisted nominees shall be eligible for election, no further nominee shall be accepted on the floor. 5. Conduct of election of non-executive director shall be in accordance to the election procedures of the company, which happens during the Annual General Meeting (AGM) 6. The chairman will inform all stockholders present during the (AGM) of the mandatory requirement to elect independent directors. 	
b. Re-appointment		
(i) Executive Directors	Executive directors are covered by employment contract.	As evaluated by the Board based on set KPIs.
(ii) Non-Executive Directors (iii) Independent Directors	 Nomination and Governance Committee assesses the performance of the director vis a vis the needs of the business/company and his role as defined in the Manual. If director is fit for the job, he stands for re-election during the Annual General Meeting. The process for election will then be adopted. 	Able to meet the roles and responsibilities of the job as set forth in the corporate governance manual and the corporation's by-laws The same
c. Permanent Disqualification		
(i) Executive Directors		- If convicted by final
(ii) Non-Executive Directors	The first of the second second second	judgment or order by a
(iii) Independent Directors	The by-laws states that if any vacancy among the officers, such vacancy shall be filled by the Board of Directors. This is coursed through the Nomination and Governance Committee who will recommend to the Board the permanent or temporary disqualification or such other appropriate administrative sanction of any Director based on the grounds provided under the CG Manual.	competent judicial or administrative body of any crime that (a) involves the purchase or sale of securities, as defined in the Securities Regulation Code; (b) arises out of the person's conduct as an underwriter, broker, dealer, investment adviser, principal, distributor, mutual fund dealer, futures commission merchant, commodity trading advisor, or floor broker; or (c) arises out of his fiduciary relationship with a bank, quasi-bank, trust company, investment

Procedure	Process Adopted	Criteria
		house or as an affiliated
		person of any of them
		- Any person who, by reason
		of misconduct, after hearing,
		is permanently enjoined by a
		final judgment or order of
		the Commission or any court
		or administrative body of
		competent jurisdiction from:
		(a) acting as underwriter,
		broker, dealer, investment adviser, principal distributor,
		mutual fund dealer, futures
		commission merchant,
		commodity trading advisor,
		or floor broker; (b) acting as
		director or officer of a bank,
		quasi-bank, trust company,
		investment house, or
		investment company; (c)
		engaging in or continuing
		any conduct or practice in
		any of the capacities
		mentioned in sub-
		paragraphs (a) and (b)
		above, or willfully violating
		the laws govern securities
		and banking activities - Any person convicted by
		final judgment or order by a
		court or competent
		administrative body of an
		offense involving moral
		turpitude, fraud,
		embezzlement, theft, estafa,
		counterfeiting,
		misappropriation, forgery,
		bribery, false affirmation,
		perjury or other fraudulent
		acts
		- Any person who has been adjudged by final judgment
		or order of the Commission,
		court, or competent
		administrative body to have
		willfully violated, or willfully
		aided, abetted, counseled,
		induced or procured the
		violation of any provision of
		the Corporation Code,
		Securities Regulation Code
		or any other law
		administered by the
		Commission or BSP, or any of
		its rule, regulation or order - Any person earlier elected as
		independent director who
	<u> </u>	macpendent director who

Procedure	Process Adopted	Criteria
		becomes an officer, employee or consultant of the Corporation - Any person judicially declared as insolvent - Any person found guilty by final judgment or order of a foreign court or equivalent financial regulatory authority of facts, violations or misconduct similar to any of the acts, violations or misconduct enumerated in sub-paragraphs (I) to (v) above - Conviction by final judgment of an offense punishable by imprisonment for more than six (6) years, or a violation of the Corporation Code committed within five (5) years prior to the date of his election or appointment
d. Temporary Disqualification	A have a seril, diamontified	Tal Dational to assess to could be the
(i) Executive Directors	A temporarily disqualified director shall, within sixty (60)	a)Refusal to comply with the disclosure requirements of
(ii) Non-Executive Directors (iii) Independent Directors	business days from such disqualification, take the appropriate action to remedy or correct the qualification. If he fails or refuses to do so for unjustified reasons, the disqualification shall become permanent The by-laws states that if any vacancy among the officers, such vacancy shall be filled by the Board of Directors. This is coursed through the Nomination and Governance Committee who will recommend to the Board the permanent or temporary disqualification or such other appropriate administrative sanction of any Director based on the grounds provided under the CG Manual.	the Securities Regulation Code and its implementing Rules and Regulations. The disqualification shall be in effect as long as the refusal persists. b) Absence in more than fifty (50) percent of all regular and special meetings of the Board during his incumbency, or any twelve (12) month period during the said incumbency, unless the absence is due to illness, death in the immediate family or serious accident. The disqualification shall apply for purposes of the succeeding election. c) Dismissal or termination for cause as director of any corporation covered by this Code. The disqualification shall be in effect until he has cleared himself from any involvement in the cause that gave rise to his dismissal or termination. d) If the beneficial equity ownership of an independent director in the

Procedure	Process Adopted	Criteria	
		Corporation or its subsidiaries and affiliates exceeds two percent (2%) of its subscribed capital stock. The disqualification shall be lifted if the limit is later complied with. e) If any of the judgments or orders cited in the grounds for permanent disqualification has not yet become final.	
e. Removal	TO THE REAL PROPERTY.		
(i) Executive Directors			
(ii) Non-Executive Directors	As provided for in the Corporation Code of the Phils.	Criteria for permanent disqualification applies	
(iii) Independent Directors	Title 3, Sec. 28		
f. Re-instatement			
(i) Executive Directors	process for selection and	Criteria for selection and appointment of Board members apply	
(ii) Non-Executive Directors	appointment of Board of		
(iii) Independent Directors	Directors apply		
g. Suspension			
(i) Executive Directors		Criteria for temporary disqualification apply	
(ii) Non-Executive Directors	Process for temporary disqualification apply		
(iii) Independent Directors	ansquanneation apply	disqualification apply	

Voting Result of the last Annual General Meeting

Name of Director	Votes Received
Tarcisio M. Medalla	966,892,984
Roger Leo A. Cariño	966,892,984
Christopher B. Maldia	966,892,984
Lim Ghee Keong	966,892,984
Roberto A. Atendido	966,892,984
Sivam Kandavanam	966,892,984
Mark David P. Martinez	966,892,984
George Y. SyCip	966,892,984
Jose Antonio A. Lichauco	966,892,984

6) Orientation and Education Program

(a) Disclose details of the company's orientation program for new directors, if any.

There is no formal orientation process in place. New director will usually be briefed by the Chairman and the Corporate Secretary.

(b) State any in-house training and external courses attended by Directors and Senior Management³ for the past three (3) years:

Corporate Governance Orientation Program-Mark David Martinez, 2012 Corporate Governance Orientation Program -Jose Antonio Lichauco Seminar on Corporate Governance Ana Ma. Margarita A. Katigbak, 18 February 2014 Public Seminar on Corporate Governance for Public-Listed Companies – Mark David P. Martinez, 30 June 2014 Seminar on Corporate Governance Tarcisio M. Medalla, 8 August 2014 Seminar on Corporate Governance Roger Leo A. Cariño, 8 August 2014 Seminar on Corporate Governance Ghee Keong Lim, 8 August 2014 Seminar on Corporate Governance Sivam Kandavanam, 8 August 2014 Seminar on Corporate Governance Christopher B. Maldia, 8 August 2014 Seminar on Corporate Governance George Y. SyCip, 8 August 2014 Seminar on Corporate Governance Jose Antonio A. Lichauco, 8 August 2014 Seminar on Corporate Governance Roberto A. Atendido, 8 August 2014 Mark David P. Martinez, 8 August 2014 Seminar on Corporate Governance SEC-PSE Corporate Governance Forum Mark David P. Martinez, 21 October 2014 SEC Corporate Governance Workshop on ASEAN Corporate Governance Scorecard for Publicly-Listed Companies Mark David P. Martinez, 23 April 2015 Tarcisio M. Medalla, 13 November 2015 Seminar on Corporate Governance Roger Leo A. Cariño, 13 November 2015 Seminar on Corporate Governance Ghee Keong Lim, 18 December 2015 Seminar on Corporate Governance Seminar on Corporate Governance Sivam Kandavanam, 13 November 2015 Seminar on Corporate Governance Christopher B. Maldia, 13 November 2015 Seminar on Corporate Governance George Y. SyCip, 13 November 2015 Seminar on Corporate Governance Jose Antonio A. Lichauco, 13 November 2015 Seminar on Corporate Governance Roberto A. Atendido, 24 August 2015 Seminar on Corporate Governance Roberto A. Atendido, 15 September 2015 Seminar on Corporate Governance Mark David P. Martinez, 13 November 2015 Seminar on Closing the Taxable Year Mark David P. Martinez, 24 November 2015

(c) Continuing education programs for directors: programs and seminars and roundtables attended during the year.

Name of Director/Officer	Date of Training	Program	Name of Training Institution
None			

B. CODE OF BUSINESS CONDUCT & ETHICS

 Discuss briefly the company's policies on the following business conduct or ethics affecting directors, senior management and employees:

³ Senior Management refers to the CEO and other persons having authority and responsibility for planning, directing and controlling the activities of the company.

Business Conduct & Ethics		Directors	Senior Management	Employees
(a)	Conflict of Interest	Conduct fair business transactions with the Corporation, and ensure that his personal interest does not conflict with the interests of the Corporation. The basic principle to be observed is that a director should not use his position to profit or gain some benefit or advantage for himself and/or his related interests. He should avoid situations that may compromise his impartiality. If an actual or potential conflict of interest may arise on the part of a director, he should fully and immediately disclose it and should not participate in the decision-making process. A director who has a continuing material conflict of interest should seriously consider resigning	Paxys does not allow its take personal gain, other employment, by misusing Paxys' assets. Conflict of personal or private intured way with one's work, due the company. An employee should disting the company or its complete in the samily within the 3rd or affinity. It is managent assign the employee.	rwise profit, from their ing their position or finterest arises when a erest interferes in any aties and/or interests of close any dealings with a petitors, by himself or degree of consanguinity
` ´ E	Conduct of Business and Fair Dealings	from his position. Conduct fair business transactions with the Corporation, and ensure that his personal interest does not conflict with the interests of the Corporation.	Employees could avoid anyone through manipabuse of authority, misany unfair dealing. All fairly with the compan providers, suppliers, employees.	oulation, concealment, srepresentation and/or employees must deal
	Receipt of gifts from hird parties	Gifts and other means of exchanged with business par influence business decisions. avoided if it may be perceived any business decision.	showing appreciation a tners but it is understood . Acceptance and giving	that such acts will not g of any gift must be
L	Compliance with .aws & Regulations	 All employees are expected to adhere to the Code of Ethics by: Engaging in honest conduct. All employees of the company are expected to comply with applicable laws, rules and regulations. Demands brought about by business exigencies or pressures are not excuses for violating the stipulations in the Code of Ethics. Personally adhering to the standards and restrictions imposed by those laws, rules and regulations. 		
s	Respect for Trade Secrets/Use of Non- oublic Information	A director should keep secure and confidential all non-public information he may acquire or learn by reason of his position as director. He should not reveal confidential information	It is the responsibility maintain and safeguard information entrusted subsidiaries, affiliates, partners, or such other company relates.	I the confidentiality of to the company, customers, business

Business Conduct & Ethics		Directors Senior Management Employe		Employees	
		unauthorized persons without the authority of the Board			
(f)	Use of Company Funds, Assets and Information	We are all responsible for safeguarding and making proper and efficient use of Company funds and property, including responsible use of information.			
		Any employee who willfully/maliciously or negligently damages company property, misuses company funds for personal or fraudulent use, will be subject to disciplinary action up to and including dismissal and/or civil/criminal prosecution.			
(g)	Employment & Labor Laws & Policies	We will adhere to applicable i We are committed to keeping			
(h)	Disciplinary action	Nomination and Governance Committee to consider and recommend to the Board the appropriate administrative sanction of any Director based on the grounds provided under the CG Manual and the Committee Charter.	As stated in its employee	's manual.	
(i)	Whistle Blower	To provide an appropriate provide information on pote internal control, without fear Cases are handled by HR, C type of issue reported.	entially fraudulent transa of retribution to the empl	ctions and breaches of oyee.	
(j)	Conflict Resolution	It is Board's responsibility to an alternative dispute res Corporation that can amic differences between the stockholders, and the Corpor including the regulatory author The Audit Committee will appropriate recommendation	olution system in the ably settle conflicts or Corporation and its ration and third parties, orities. investigate and make	NA	

- 2) Has the code of ethics or conduct been disseminated to all directors, senior management and employees?
 YES
- 3) Discuss how the company implements and monitors compliance with the code of ethics or conduct.

Code of Business Conduct is being cascaded during new-hire orientation. The implementation and monitoring is delegated to the line leaders. Internal Audit is part of the monitoring process through its periodic audits.

4) Related Party Transactions

(a) Policies and Procedures

Describe the company's policies and procedures for the review, approval or ratification, monitoring and recording of related party transactions between and among the company and its parent, joint ventures, subsidiaries, associates, affiliates, substantial stockholders, officers and directors, including their spouses, children and dependent siblings and parents and of interlocking director relationships of members of the

Board.

Related Party Transactions	Policies and Procedures		
(1) Parent Company	The Company has implemented policies and procedures that		
(2) Joint Ventures	would ensure the integrity and transparency of related party transactions between and among the Corporation and its		
(3) Subsidiaries	parent company, joint venture, subsidiaries, associates, affiliates, major stockholders, officers and directors,		
(4) Entities Under Common Control	including their spouses, children and dependent siblings and parents, and of interlocking director relationships by		
(5) Substantial Stockholders	members of the Board.		
	As a matter of policy, the company does not engage in		
(6) Officers including spouse/children/siblings/parents	related party transactions without prior board approval.		
, , , , , , , , , , , , , , , , , , , ,	We apply the arms-length principle and these transactions are properly recorded and disclosed in the financial records.		
(7) Directors including			
spouse/children/siblings/parents	We apply the conflict of interest policy and procedures.		
(8) Interlocking director relationship of Board of Directors	Any director that is likewise a director of a counterparty of the Company is required to abstain from any evaluation or		
or board of pirectors	approval of a relationship between the Company and this counterparty.		

(b) Conflict of Interest

(i) Directors/Officers and 5% or more Shareholders

Identify any actual or probable conflict of interest to which directors/officers/5% or more shareholders may be involved.

	Details of Conflict of Interest (Actual or Probable)
Name of Director/s	None
Name of Officer/s	None
Name of Significant Shareholders	None

(ii) Mechanism

Describe the mechanism laid down to detect, determine and resolve any possible conflict of interest between the company and/or its group and their directors, officers and significant shareholders.

	Directors/Officers/Significant Shareholders	
Company	Conduct due diligence on suppliers and vendors, customers. We apply the conflict of interest policy under our code of ethics	
Group	Conduct due diligence on suppliers and vendors, customers. We apply the conflict of interest policy under our code of ethics	

5) Family, Commercial and Contractual Relations

(a) Indicate, if applicable, any relation of a family, 4 commercial, contractual or business nature that exists

 $^{^{\}rm 4}$ Family relationship up to the fourth civil degree either by consanguinity or affinity.

between the holders of significant equity (5% or more), to the extent that they are known to the company:

Names of Related Significant Shareholders	Type of Relationship	Brief Description of the Relationship			
We are not aware of any family, Commercial and Contractual Relations with stockholders of significant					
equity (5% or more).					

(b) Indicate, if applicable, any relation of a commercial, contractual or business nature that exists between the holders of significant equity (5% or more) and the company:

Names of Related Significant Shareholders	Type of Relationship	Brief Description
None	NA	NA

(c) Indicate any shareholder agreements that may impact on the control, ownership and strategic direction of the company:

Name of Shareholders	% of Capital Stock affected (Parties)	Brief Description of the Transaction
None		

6) Alternative Dispute Resolution

Describe the alternative dispute resolution system adopted by the company for the last three (3) years in amicably settling conflicts or differences between the corporation and its stockholders, and the corporation and third parties, including regulatory authorities.

	Alternative Dispute Resolution System
Corporation & Stockholders	Not Applicable. No conflict has arisen between
Corporation & Third Parties	the company and any of its stockholders, third
Corporation & Regulatory Authorities	parties or regulatory authorities.

C. BOARD MEETINGS & ATTENDANCE

1) Are Board of Directors' meetings scheduled before or at the beginning of the year?

Board meetings are scheduled in advance before the close of the current year.

2) Attendance of Directors January 2015 to December 2015

Board	Name	Date of Election	No. of Meetings Held during the year	No. of Meetings Attended	%
Chairman	Tarcisio M. Medalla	3 Dec. 2015	<u>6</u>	6	100%
Member	Roger Leo A. Carino	3 Dec. 2015	6	<u>5</u>	83%
Member	Roberto A. Atendido	3 Dec. 2015	<u>6</u>	6	100%
Member	Christopher B. Maldia	3 Dec. 2015	6	6	100%
Member	Lim Ghee Keong	3 Dec. 2015	6	5	83%
Member	Sivam Kandavanam	3 Dec. 2015	6	4	67%
Member	Mark David P. Martinez	3 Dec. 2015	6	6	100%
Independent	Jose Antonia A. Lichauco	3 Dec. 2015	6	6	100%
Independent	George Y. Sycip	3 Dec. 2015	6	6	100%

3) Do non-executive directors have a separate meeting during the year without the presence of any executive? If yes, how many times?

None.	

4) Is the minimum quorum requirement for Board decisions set at two-thirds of board members? Please explain.

For a board decision to be carried, it should be approved or ratified by majority of the board members.

- 5) Access to Information
 - (a) How many days in advance are board papers⁵ for board of directors meetings provided to the board?

 At least 5 working days in advance.
 - (b) Do board members have independent access to Management and the Corporate Secretary?

Yes, Board Members can directly communicate with the Corporate Secretary.

(c) State the policy of the role of the company secretary. Does such role include assisting the Chairman in preparing the board agenda, facilitating training of directors, keeping directors updated regarding any relevant statutory and regulatory changes, etc?

The Corporate Secretary works fairly and objectively with the Board, Management and stockholders, is aware of the laws, rules and regulations necessary in the performance of his duties and responsibilities, he informs the members of the Board, in accordance with the by-laws of the agenda of their meetings and ensure that the members have before them accurate information that will enable them to arrive at intelligent decisions on matters that require their approval. And although the policy is silent on his role regarding updating the directors of relevant statutory and regulatory changes, this in practice is being done by the Corp. Secretary.

- (d) Is the company secretary trained in legal, accountancy or company secretarial practices? YES
- (e) Committee Procedures

Disclose whether there is a procedure that Directors can avail of to enable them to get information necessary to be able to prepare in advance for the meetings of different committees:

Yes x No	
----------	--

Committee	Details of the procedures	
Executive	The Corporate Secretary is the link between the Board and management, therefore depending on the agenda, the Corporate Secretary will provide/or is the point person for the Board to coordinate or request information from Management or other sources. The policy also allows a Board member to engage an external resource to enable him to fulfill his duties as a member of the Board.	
Audit	The Internal Audit Department (IAD) acts as the Secretariat the Audit Committee, hence whatever information they need prepare themselves for Committee Meetings are coming fithe IAD or are requested through the IAD. In certain cases,	

⁵ Board papers consist of complete and adequate information about the matters to be taken in the board meeting. Information includes the background or explanation on matters brought before the Board, disclosures, budgets, forecasts and internal financial documents.

	IAD may need to coordinate with the Corporate Secretary or the CFO, External Auditor to provide these information.
Nomination	The Corporate Secretary is the link between the Board and management, therefore depending on the agenda, the Corporate Secretary will provide/or is the point person for the
Remuneration	Board to coordinate or request information from Management or other sources. The policy also allows a Board member to engage an external resource to enable him to fulfill his duties as a member of the Board.

6) External Advice

Indicate whether or not a procedure exists whereby directors can receive external advice and, if so, provide details:

Procedures	Details
Board member to inform the Board/or the Chairman of the Committee regarding the need for an external advice.	This may happen during Merger and Acquisition projects of the company, where a certain Board Member/Committee may have been assigned by the Board to handle evaluation.
The Board/Committee Chairman will approve as necessary	The approver will depend on what type of engagement and whose Committee the project needs advise for. If the project has been sanctioned at the Board level, then the Chairman of the Board will approve. If it is at the Committee level, then it is the Chairman of the Committee to approve.
A report of the external resource will be provided to the full Board/Committee by the requesting Board member.	External resource will report to the Board in behalf of the requesting Board member.

7) Change/s in existing policies Indicate, if applicable, any change/s introduced by the Board of Directors (during its most recent term) on existing policies that may have an effect on the business of the company and the reason/s for the change:

Existing Policies	Changes	Reason
Legal review of employment matters	Used to be handled by HR	Board decided that all cases be centralized at the Legal Department

D. REMUNERATION MATTERS

1) Remuneration Process

Disclose the process used for determining the remuneration of the CEO and the four (4) most highly compensated management officers:

Process	CEO	Top 4 Highest Paid Management Officers	
(1) Fixed remuneration	Board establishes KPI and Compensation and Remuneration Committee evaluates performance and makes recommendation	President establish KPIs and evaluates performance and decides on remuneration	
(2) Variable remuneration	Not applicable	Not applicable	

(3) Per diem allowance	Not applicable	President establish KPIs and evaluates performance and decides on remuneration	
(4) Bonus	Board establishes KPI and Compensation and Remuneration Committee evaluates performance and makes recommendation		
(5) Stock Options and other financial instruments	Board establishes KPI and Compensation and Remuneration Committee evaluates performance and makes recommendation	Decided by the Board through Compensation and Remuneration Committee	

2) Remuneration Policy and Structure for Executive and Non-Executive Directors

Disclose the company's policy on remuneration and the structure of its compensation package. Explain how the compensation of Executive and Non-Executive Directors is calculated.

	Remuneration Policy	Structure of Compensation Packages	How Compensation is Calculated
Executive Directors	Applies the Company's salary structure and compensation package	Fixed monthly pay, performance bonus as approved by the Board and fixed per diem	Basic monthly pay multiplied by bonus months divide by 261 for daily rate used as basis for computing other benefits; performance bonus is a percentage of the annual salary as fixed by the board depending on performance.
Non-Executive Directors	Fixed per diem for every meeting attended	Fixed per diem	Set by the Compensation and Remuneration Committee

Do stockholders have the opportunity to approve the decision on total remuneration (fees, allowances, benefits-in-kind and other emoluments) of board of directors? Provide details for the last three (3) years.

Remuneration Scheme	Date of Stockholders' Approval
2015 – No	
2014 – No	
2013 – No	

3) Aggregate Remuneration

Complete the following table on the aggregate remuneration accrued during the most recent year: 2015 (unaudited)

Remuneration Item	Executive Directors	Non-Executive Directors (other than independent directors)	Independent Directors
(a) Fixed Remuneration	Php12,663,201.63	<u>-</u>	

(b) Variable Remuneratio	n	-	!
(c) Per diem Allowance	240,000.00	Php640,000.00	Php380,000.00
(d) Bonuses	534,574	-	
(e) Stock Options and/or other financial instruments	-	-	
(f) Others (Specify)	_	-	-
Total	Php13,407,775.63	Php640,000.00	Php380,000.00

Other Benefits		Other Benefits Executive Directors		Independent Directors	
1)	Advances	NA	NA	NA	
2)	Credit granted	NA	NA	NA	
3)	Pension Plan/s Contributions	NA	NA	NA	
(d)	Pension Plans, Obligations incurred	NA	NA	NA	
(e)	Life Insurance Premium	2,000.00	NA	NA	
(f)	Hospitalization Plan	NA	NA	NA	
(g)	Car Plan	NA	NA	NA	
(h)	Others (HMO Premium)	113,727	NA	NA	
	Total	115,727.04	NA	NA	

4) Stock Rights, Options and Warrants

(a) Board of Directors

Complete the following table, on the members of the company's Board of Directors who own or are entitled to stock rights, options or warrants over the company's shares:

Director's Name	Number of Direct Option/Rights/ Warrants	Number of Indirect Option/Rights/ Warrants	Number of Equivalent Shares	Total % from Capital Stock
None				

(b) Amendments of Incentive Programs

Indicate any amendments and discontinuation of any incentive programs introduced, including the criteria used in the creation of the program. Disclose whether these are subject to approval during the Annual Stockholders' Meeting:

Incentive Program	Amendments	Date of Stockholders' Approval
The c	ompany offers no incentive pro	gram.

5) Remuneration of Management

Identify the five (5) members of management who are <u>not</u> at the same time executive directors and indicate the total remuneration received during the financial year:

Name of Officer/Position	Total Remuneration
Edmundo Miguel Macaso / Head of Operations, SWA	Ph-11 702 021 00
Pablito Lim / Head of Finance, SWA	Php11,793,031.08

E. BOARD COMMITTEES

1) Number of Members, Functions and Responsibilities

Provide details on the number of members of each committee, its functions, key responsibilities and the power/authority delegated to it by the Board:

Executive Committee

	No. of Members			
Executive (ED)	Non-Executive Director (NED)	Independent (ID)	Director	Committee Charter
1	3	1		NONE

<u>Functions</u>	Key Responsibilities	<u>Power</u>
Its role is to oversee operations of	1. Decision making authority between	To meet as needed.
the board and act on behalf of the	full board meetings	
board during on-demand activities		Act on urgent or on-demand
that occur between meetings.	2. Emergency decision making	matters in between board
These acts are later presented for		meetings.
full board review	3. Advising the CEO	
		Obtain any independent legal or
		other professional advice that it considers necessary to execute
		its functions.
		nts junetions.
		Expend organizational resources
		whenever necessary to fulfill its
		responsibilities.
		Executive Committee Decisions
		must be ratified by the full
		Board

Audit and Risk Management Committee

	No. of Members			
Executive (ED)	Non-Executive Director (NED)	Independent (ID)	Director	Committee Charter
	2	2		YES

<u>Functions</u>	Key Responsibilities	<u>Power</u>
The principal responsibility of th	1. Financial Reporting Process	1. Investigate any matter within the
committee is to assist the board i	ז	scope of its responsibilities and
fulfilling its corporate governance	2. System of Risk Management and	make appropriate
and fiduciary oversigh	t Internal Control	recommendations to the board.

practices, internal and external audit functions and financial reporting of Paxys, Inc. and its subsidiaries 4. External Audit and Financial Statements 5. Organization's process for monitoring compliance 6. Special investigation and whistleblower mechanism 4. Obtain any independent legal or other professional advice that it	<u>Functions</u>	Key Responsibilities	<u>Power</u>
functions. 5. Expend organizational resources	responsibilities in relation to the risk management, internal control systems, accounting policies and practices, internal and external audit functions and financial reporting of Paxys, Inc. and its	3. Internal Audit Process 4. External Audit and Financial Statements 5. Organization's process for monitoring compliance 6. Special investigation and	2. Unrestricted access to senior management and its subsidiaries, and to company records as required. 3. Meet with the external and internal auditors, without any other member of management being present 4. Obtain any independent legal or other professional advice that it considers necessary to execute its

Nomination and Governance Committee

	No. of Members		
Executive (ED)	Non-Executive Director	Independent Director	Committee Charter
	(NED)	(ID)	
1	1	2	YES

<u>Functions</u>	Key Responsibilities	<u>Power</u>
Functions Assist the board in identifying qualified individuals to become board members, in determining the composition of the board of directors and its committees, in monitoring a process to assess board effectiveness and in developing and implementing the company's corporate governance principles and guidelines.	To lead the search for individuals qualified to become members of the board of directors and to select director nominees to be presented for shareholder approval at the annual meeting To review the board of directors' committee structure and recommend directors to serve as members of each committee. To develop and recommend a set of corporate governance principles, standards and guidelines and taking a leadership role in shaping the corporate governance of the	Delegate any of its responsibilities to subcommittees as the committee may deem appropriate in its sole discretion Retain any search firm engaged to assist in identifying director candidates, and to retain outside counsel and any other advisors as the committee may deem appropriate, and approve related fees and retention terms. Decide on the committee structures and members. Select nominees for board of
	corporate governance principles, standards and guidelines and taking a leadership role in shaping the corporate governance of the	Decide on the committee structures and members. Select nominees for board of
	company Ensure appropriate senior leadership succession planning is in place and recommend potential and actual successors to the CEO and other key senior leadership roles.	directors. Investigate cases lodged against any of the board of directors.
	Monitor the group's fiduciary and	

regulatory	responsibilities	with
 respect to e	respect to external reporting	

Remuneration and Compensation Committee

	No. of Members		
Executive (ED)	Non-Executive Director (NED)	Independent Director (ID)	Committee Charter
1	1	1	NONE

<u>Functions</u>	Key Responsibilities	<u>Power</u>
The Committee ensures the existence of a transparent procedure for developing policy on executive remuneration and for fixing remuneration packages of corporate officers and directors and provides oversight over the remuneration of senior management and other key personnel ensuring that compensation is consistent with the corporation's culture, strategy and control environment.	Provide oversight on the remuneration of senior management and key personnel. Set in place remuneration policies which are designed to attract and retain directors, corporate officers, senior managers with the expertise to enhance the performance and growth of the Company Ensure that the level and composition of remuneration packages are fair, reasonable and adequate and is linked to performance.	No member of the Committee will be directly responsible for providing advice or recommendations concerning the level or composition of his or her remuneration to the Board. The Committee has the right to seek internal and external advice when it considers such advice necessary in order to fulfill its responsibilities. Request and expect information from management in a form, timeframe and of a quality that will enable the Committee to effectively discharge its duties.
		management compensation and remuneration.

2) Committee Members

(a) Executive Committee

Office	Name	Date of Appointment	No. of Meetings Held	No. of Meetings Attended	%	Length of Service in the Committee
Chairman	Tarcisio M. Medalla	3 Dec. 2015		1	100%	<u>11</u>
Member (NED)	Lim Ghee Keong	3 Dec. 2015	1	1	100%	<u>10</u>
Member (NED)	Roger Leo A. Cariño	3 Dec. 2015	1	1	100%	11
Member (NED)	Roberto A. Atendido	3 Dec. 2015	1	1	<mark>100%</mark>	<u>13</u>
Member (NED)	Sivam Kandavanam	3 Dec. 2015	1	1	100%	4

(b) Audit and Risk Management Committee

Office	Name	Date of Appointment	No. of Meetings Held	No. of Meetings Attended	%	Length of Service in the Committee
Chairman (ID)	Jose Antonio A. Lichauco	3 Dec. 2015	<mark>4</mark>	4	<u>100%</u>	11
Member (NED)	Roberto A. Atendido	3 Dec. 2015	4	3	75%	13

Member (NED)	Roger Leo A. Carino	3 Dec. 2015	4	3	<mark>75%</mark>	<u>11</u>
Member (ID)	George Y. Sycip	3 Dec. 2015	4	<mark>3</mark>	<mark>75%</mark>	<mark>10</mark>

Disclose the profile or qualifications of the Audit Committee members.

- Jose Antonio A. Lichauco is concurrently the President of Asian Alliance Investment Corp., specializing in Investment Banking and Corporate Finance. He is also concurrently a Director of Automated Technology (Philippines), Inc. where he was previously Senior Vice-President and Chief Financial Officer. He also held positions at Insular Investment and Trust Corporation and at SGV & Co. He obtained his Masters Degree in Business Administration from Columbia University in New York, USA in 1989
- 2. Roberto A. Atendido has been a Director of the Corporation since October 1, 2004. He is currently the Executive Vice Chairman of Asian Alliance Investment Corp. and President/Director of Asian Alliance Holdings and Development Corp. He is currently a member of the board of the following companies: Philippine Business Bank, Picop Resources Corporation, Sinag Energy Philippines, Pharmarex Corporation, and Macay Holdings (nc. He holds a Masters Degree in Business Management from the Asian Institute of Management.
- 3. George Y. Sycip has been a Director of the Company since October 1, 2004. He advises a variety of companies in their cross-border endeavors between the US/Europe and Asia and serves on the corporate Boards of Alliance Select Foods International Inc., Asian Alliance Investment Corp., Bank of the Orient in San Francisco, Beneficial Life Insurance Company and MacroAsia Corporation. He is also a Trustee or Director of the International Institute for Rural Reconstruction, Give2Asia, Global Heritage Fund and the California Southeast Asia Business Council. He holds a Masters Degree in Business Administration from Harvard Business School and a Bachelors degree in International Relations/Economics from Stanford University.
- 4. Roger Leo A. Cariño has been a Director of the Corporation since December 30, 2003. He is currently the Corporation's Treasurer, which he also held from 2004 to 2006 and 2009. He is concurrently a Director of UT Global Services Limited, a privately held investment company with an RHQ in Manila and affiliated with All Asia Customer Service Holdings Ltd. He has been connected with the Group since 1990. He graduated with a BSC degree, major in Accountancy, from Ateneo de Naga University and attended the MBA Program at Murdoch University and the Strategic Business Economics program at the University of Asia and the Pacific. He is a Certified Public Accountant.

Describe the Audit Committee's responsibility relative to the external auditor.

Per the Audit Committee's Charter, it shall have the following responsibilities:

- Review the external auditor's proposed audit scope and approach, including coordination of audit effort with internal audit.
- 2. Recommend the appointment, retention and discharge, and review the performance of the external auditor.
- 3. Review and recommend the compensation of the external auditor.
- 4. Review and recommend for approval of the full board, the audited financial statements, associated management letter, attestation on the effectiveness of the internal control structure and procedures for financial reporting, other required auditor communications, and all other auditor reports and communications relating to the financial statements.
- 5. Review the responsiveness and timeliness of management's follow-up activities pertaining to any reported findings and recommendations.
- 6. On a need basis, meet separately with the external auditor to discuss any matters that the committee or auditors believe should be discussed privately.
- 7. Review the annual financial statements, and consider whether they are complete, consistent with information known to committee members, and reflect appropriate accounting principles
- 8. Evaluate and determine the non-audit work, if any, of the external auditor, and review periodically the non-audit fees paid to the external auditor in relation to their significance to the total annual income of the external auditor and to the Corporation's overall consultancy expenses. The committee shall disallow any non-audit work that will conflict with his duties as an external auditor or may pose threat to his independence. The non-audit work, if allowed, shall be disclosed in the Corporation's annual report.

(c) Nomination and Governance Committee -

Office	Name	Date of Appointment	No. of Meetin gs Held	No. of Meetings Attended	%	Length of Service in the Committ ee
Chairman (ED)	Tarcisio M. Medalla	3 Dec. 2015	<u>1</u>	1	100 %	11
Member (ID)	George Y. Sycip	3 Dec. 2015	<u>1</u>	1	100 %	10
Member (ID)	Jose Antonio A. Lichauco	3 Dec. 2015	1	<u>1</u>	100 %	3
Member (non-voting)	Roger Leo A. Carino	3 Dec. 2015	<u>1</u>	1	100 %	11

(d) Remuneration Committee

Office	Name	Date of Appointment	No. of Meetings Held	No. of Meetings Attended	%	Length of Service in the Committee
Chairman (ED)	Tarcisìo M. Medalla	3 Dec. 2015	1	1	100%	<u>11</u>
Member (NED)	Roger Leo A. Carino	3 Dec. 2015	1	1	100%	11
Member (ID)	George Y. Sycip	3 Dec. 2015	1	1	100%	10

(e) Others (Specify)

Provide the same information on all other committees constituted by the Board of Directors:

Office	Name	Date of Appointment	No. of Meetings Held	No. of Meetings Attended	%	Length of Service in the Committee
Chairman	NA					
Member (ED)	NA					
Member (NED)	NA					
Member (ID)	NA					
Member	NA					

3) Changes in Committee Members

Indicate any changes in committee membership that occurred during the year and the reason for the changes:

There are no changes in any of the committee memberships during the year.

Name of Committee	Name	Reason
Executive	NA	
Audit	NA	
Nomination	NA	
Remuneration	N,4	
Others (specify)	NA	

4) Work Done and Issues Addressed

Describe the work done by each committee and the significant issues addressed during the year.

Name of Committee	Work Done	Issues Addressed
Executive	Review of M&A proposals and provide recommendation to the Board	Invest in a certain company or not.
Audit	Complied with the responsibilities as defined in the charter such as quarterly meetings, review of internal audit reports, review of financial statements and external audit results, risk management processes, review of compliance to its charter, revision of its performance metrics and assessment of its performance vs. charter.	Internal Audit, Internal Control Issues - Significant control issues as elevated by Internal Audit relating to Operations, Finance, HR, IT and Compliance. The Committee is monitoring the closure of the action items by management. Ensured that Management addressed the audit issues and findings raised by External Auditors.
Nomination	Assessed performance of the Board members, selected director nominees for shareholder approval at the annual meeting, reviewed the Board's committee structure, reviewed and updated its corporate governance structure, ensured compliance to regulatory requirements such as the Annual Report.	1. Election of Board members 2. Board Committees aligned with SEC/PSE Corporate Governance best practice structure 3. Compliance to fiduciary and regulatory requirements
Remuneration	Reviewed Remuneration of Board of Directors	Increased board per diem fees

5) Committee Program

Provide a list of programs that each committee plans to undertake to address relevant issues in the improvement or enforcement of effective governance for the coming year.

Name of Committee	Planned Programs	Issues to be Addressed
Executive	Revisit Group Strategy	Review business and investment opportunities
Audit and Risk Management	Whistleblower Policy	Current practices are adhoc or not documented.
Nomination and Governance	Revisit Board Governance Practices	Board Evaluation
Remuneration	Revisit board and executive compensation	Determine whether board and executive remuneration are equitable and still competitive.

F. RISK MANAGEMENT SYSTEM

- 1) Disclose the following:
 - (a) Overall risk management philosophy of the company;

Paxys,Inc. is committed to its objectives of growth and increasing shareholder value. Toward achieving its objectives, we will face risks to our business strategy and operations and risks associated with our people, assets, reputation and partnerships. The effective management of the entire spectrum of these risks is the underlying rationale for the ERM framework adopted by the company. The Framework creates an instinctive and consistent consideration of risk and reward in day-to-day planning, execution and monitoring of the strategy and achievement of corporate goals. There should be full and due consideration to the balance between risk and reward, as far as practicable, in order to optimize the rewards gained from our business and operational activities and from taking of informed risks.

Paxys defines risk as potential future events which could impede the achievement of its objectives. It is measured in terms of impact and likelihood. Business risks arise as much from the likelihood of lost opportunities as it does from uncertainties and hazards. Our policy is to identify, evaluate and respond appropriately to risks identified so as to protect the company from losses, uncertainty and lost opportunity.

(b) A statement that the directors have reviewed the effectiveness of the risk management system and commenting on the adequacy thereof;

The Board and management continue to engage in risk management activities aimed not only to protect the company from adverse operational occurrences but also be able to maximize opportunities. Risks the company is facing are taken up in the board during its discussion of financial and operational performance, as well as specific discussions of company strategies and direction. Although the Board through its Audit and Risk Management Committee believes the company's risk management processes can still be more robust, overall, it considers these processes effectively implemented to support the company's attainment of its objectives.

- (c) Period covered by the review; January 2015 to December 2015
- (d) How often the risk management system is reviewed and the directors' criteria for assessing its effectiveness;

Review of risks is embedded in the regular audits. Criteria for assessing effectiveness of risk management system:

- Risks are managed within the defined risk tolerances/risk appetite
- Risk management processes are robust (embedded in the day to day management processes
- Risks are adequately controlled
- (e) Where no review was conducted during the year, an explanation why not.

Not applicable.			

- 2) Risk Policy
 - (a) SCOPEWORKS ASIA

Give a general_description of the company's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each

kind of risk:

Risk Exposure	Risk Management Policy	Objective
Human Resources: 1. Hiring and Retention 2. Competency gaps 3. Employee Turnover Rate	It will expend resources to develop its human resource, expand its sources of talent and manage its attrition rate to below industry standards.	To deploy required quantity and qualified manpower within the allotted time and available resources; maintain attrition to a rate lower than industry standards; integrate people, systems and processes in achieving organizational goals.
Financial Management: 1. Foreign currency risk	To the extent possible, the Company shall obtain debt financing in the currency in which majority of revenues are denominated in order to match as much as possible foreign currency denominated costs with foreign currency denominated revenues. Make use of hedging instruments including derivatives (i.e., currency forward contracts) to manage the effects of foreign exchange fluctuations on financial results.	To limit the impact of any appreciation of the Philippine Peso vis-a-vis its foreign currency denominated revenues and receivables and ultimately on the financial performance;
2. Credit risk	The Company trades only with recognized, creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures.	To protect itself from bad debt losses
3. Liquidity risk	To measure and forecast its cash commitments, to match debt maturities with the assets being financed, to maintain a diversity of funding sources with its access to bank financing and the capital markets and to hold a sufficient level of cash reserves.	To maintain continuity of funding
Information Technology:		
Data Integrity/Loss of critical data	Information can only be modified and accessed by those authorized to access the system. Ensure the authorization, completeness and accuracy of business transactions as they are entered into, processed, summarized, and reported by the various network-enabled systems deployed by the organization. To intelligently invest in new and enhanced technology to meet	Protect company information assets as well as critical client information residing with the company.

Risk Exposure	Risk Management Policy	Objective
	existing as well as future requirements.	
Rapid changes in technology	Partner with telecommunications companies with strong telecom and network infrastructures that could support efficiency as well as redundancy.	IT as an enabler of the company to support its organizational and strategic goals.
Telecommunications or technology downtime	The call center's outsourcing operations are highly dependent on computer and telecommunications equipment, software systems, and continuous availability of voice and electronic communication. The temporary or permanent loss of equipment or systems could reduce the call center's revenues. A significant interruption of service could have a negative impact on the call center's reputation and could lead to a reduction from present and potential clients in demand for the call center's services.	Solid IT infrastructure to minimize or prevent downtime, disruptions or increased costs.
Environmental Health and Safety: Natural catastrophes such as typhoons, floods, earthquake causing short or long-	To manage workplace hazards so as to reduce or eliminate the HSE risk posed to employees, visitors, consultants, contractors, employees of contractors, persons employed through labour hire agencies and volunteers	To limit the impact/disruption of business
term stoppage of work	Business Continuity and Disaster Recovery programs should ensure that employees, customers and company assets are protected during calamities.	To safeguard the welfare and health of employees

(b) Group

Give a general description of the company's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each kind of risk:

Risk Exposure	Risk Management Policy	Objective
Human Resources: 1. Hiring and Retention 2. Competency gaps	The company will hire and retain for talent. It will expend resources to develop its human resource, expand its sources of talent.	To deploy required quantity and qualified manpower within the allotted time and available resources; integrate people, systems and processes in achieving organizational goals.
Financial Management: 4. Foreign currency risk	To the extent possible, the Company shall obtain debt financing in the currency in which majority of revenues are	To limit the impact of any appreciation of the Philippine Peso vis-a-vis its foreign currency denominated revenues and

Risk Exposure	Risk Management Policy	Objective
	denominated in order to match as much as possible foreign currency denominated costs with foreign currency denominated revenues. Make use of hedging instruments including derivatives (i.e., currency forward contracts) to manage the effects of foreign	receivables and ultimately on the financial performance;
5. Credit risk	exchange fluctuations on financial results. The Company trades only with recognized, creditworthy third parties. It is the Company's policy that all customers who wish	To protect itself from bad debt losses
6. Liquidity risk	to trade on credit terms are subject to credit verification procedures. To measure and forecast its cash commitments, to match debt maturities with the assets being financed, to maintain a diversity of funding sources with its access to	To maintain continuity of funding
7. Capital Management	bank financing and the capital markets and to hold a sufficient level of cash reserves. To pursue projects if their expected returns are higher than cost of	The primary objective of the Company's capital management is
	capital. The Company aims for flexibility in the capital structure to meet changing conditions and adapt with minimum cost and delay. It looks at solvency by keeping its debt capacity within its ability to generate future cash flows.	to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

(a) Minority Shareholders

Indicate the principal risk of the exercise of controlling shareholders' voting power.

Risk to Minority Shareholders

Principal shareholder is cognizant of the rights of the minority shareholders and has not exercised its power or exercise any action that is detrimental to the minority shareholders.

3) Control System Set Up

(a) SCOPEWORKS ASIA/PAXYS, INC. (Company/Group)

Briefly describe the control systems set up to assess, manage and control the main issue/s faced by the company:

Risk Exposure	Risk Assessment	Risk Management and Control
	(Monitoring and Measurement Process)	(Structures, Procedures, Actions Taken)

Risk Exposure	Risk Assessment (Monitoring and Measurement Process)	Risk Management and Control (Structures, Procedures, Actions Taken)
Human Resources: 1. Hiring and Retention 2. Competency gaps 3. Employee Turnover Rate	Established KPIs which are monitored both by Operations and HR and are part of the monthly Operations Report	Risk Owner- HR Hiring and Retention policy has been established and communicated; Performance management system is in place for the subsidiaries; programs are in place to ensure low attrition rate and this is a KPI that is being monitored monthly.
Financial Management: 1. Foreign currency risk 2. Credit risk 3. Liquidity risk 4. Capital Management	1. Daily monitoring of FX rates using PDEX and OANDA. 2. Established hedging strategy. 3. Ensuring payables are paid on time/due date and on the billed currency. 4. Pre-agreed/dealt rate with the banks. 5. Monitoring of AR aging	Risk Owner- Finance Hedging/Non-deliverable Forward Contract - short term, max of 1 year covered period; Dual Currency Investment/Deposit (DCI/DCD); Paying the disbursements on the currency we are being billed or pre-agreed conversion rate; Arrange with the bank the rate/s to be used in converting the foreign currency to Peso, i.e. spot rate, value tom or T+2. Daily reporting of cash balance per account per company; Short term money market placement; Excess funds are placed in highly liquid investments like SDA, TD and bank's liquidity funds.
Information Technology: 1. Data Integrity/Loss of critical data 2. Rapid changes in technology 3. Telecommunications or technology downtime	Established MOAs annexed with KPIs with the telecom and network companies Monthly operational report particularly on network downtimes and network or security breaches, if any	Risk Owner: IT Contracts with Telco and other network providers includes KPIs to measure downtimes and breaches, also includes penalties for non- compliances to KPIs IT Infrastructure redundancies Disaster Recovery and Business Continuity
Environmental Health and Safety: 1. Natural catastrophes such as typhoons, floods, earthquake	Review of the business continuity plans and the disaster recovery program	Risk Owner: Operations Disaster recovery and business continuity programs Network redundancies Offsite/ hot site disaster recovery center

(b) Committee

Identify the committee or any other body of corporate governance in charge of laying down and supervising these control mechanisms, and give details of its functions:

Committee/Unit	Control Mechanism	Details of its Functions
Audit and Risk Management Committee	The Committee provides oversight of Company's risks and risk management activities to	
	the Board.	of information technology systems, and that the company is able to

Internal Audit proactively reports to the Management and to the Audit Committee high risk concerns.

Some risks are directly reported and discussed at the Board level either by Legal, Finance or Audit. optimize its opportunities through its risk management program.

Inquire of management, the head of the internal audit, the risk management head, and the external auditor about significant risks or exposures and assess the steps management has taken to minimize such risks to the company.

G. INTERNAL AUDIT AND CONTROL

1) Internal Control System

Disclose the following information pertaining to the internal control system of the company:

(a) Explain how the internal control system is defined for the company;

Our internal control definition is based on the COSO framework thus defined as follows: It is a process effected by the Company's board of directors, management, and other personnel, designed to provide reasonable assurance regarding the achievement of objectives relating to operations, reporting, and compliance. Fundamental concepts:

- Geared to the achievement of objectives in one or more categories—operations, reporting, and compliance
- A process consisting of ongoing tasks and activities—a means to an end, not an end in itself
- Effected by people—not merely about policy and procedure manuals, systems, and forms, but about people and the actions they take at every level of an organization to affect internal control
- Able to provide reasonable assurance—but not absolute assurance, to an entity's senior management and board of directors
- Adaptable to the entity structure—flexible in application for the entire entity or for a particular subsidiary, division, operating unit, or business process.
- (b) A statement that the directors have reviewed the effectiveness of the internal control system and whether they consider them effective and adequate;

Having considered all existing controls as reported by the internal and the external auditors to the committee and the reports of the executive management as they were presented to the Board, the Committee is of the opinion that the company's system of internal controls are generally sound.

(c) Period covered by the review;

January, 2015 up to December, 2015

(d) How often internal controls are reviewed and the directors' criteria for assessing the effectiveness of the internal control system; and

Periodic reviews are undertaken by Internal Audit based on the Audit Committee approved Audit Plan. A rating matrix measuring the effectiveness and compliance to internal control policies has been developed based on the COSO internal control components.

(e) Where no review was conducted during the year, an explanation why not.

2) Internal Audit

(a) Role, Scope and Internal Audit Function

Give a general description of the role, scope of internal audit work and other details of the internal audit function.

Role	Scope	Indicate whether In-house or Outsource Internal Audit Function	Name of Chief Internal Auditor/Auditing Firm	Reporting process
Strategic partner for governance, risk management, and control: Provide independent, objective assurance and consulting services designed to add value and improve operational efficiency. Help the organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.	To determine whether the organization's network of risk management, control, and governance processes, as designed and represented by management, is adequate and functioning in a manner to ensure: - Risks are appropriately identified and managed, including technology risks Significant financial, managerial, and operating information is accurate, reliable, and timely Employees' actions are in compliance with policies, standards, procedures, and applicable laws			Issues or findings are discussed with Management and the members of the Audit Committee. Action items are being monitored at the Auditcom and Executive Management levels.
	and regulations Resources are acquired economically, used efficiently, and adequately protected Programs, plans, and objectives are achieved Quality and continuous			

Role	Scope	Indicate whether In-house or Outsource Internal Audit Function	Name of Chief Internal Auditor/Auditing Firm	Reporting process
	improvement are fostered in the organization's control process. - Significant legislative or regulatory issues impacting the organization are recognized and addressed appropriately.			

(b) Do the appointment and/or removal of the Internal Auditor or the accounting /auditing firm or corporation to which the internal audit function is outsourced require the approval of the audit committee?

Yes, the Audit Committee approves the appointment/removal of both the Internal Auditor and the External Auditors.

(c) Discuss the internal auditor's reporting relationship with the audit committee. Does the internal auditor have direct and unfettered access to the board of directors and the audit committee and to all records, properties and personnel?

The Internal Audit Activity (IAA) functionally reports to the Audit Committee. Its charter authorizes IAA to have unrestricted access to all functions, records, property, and personnel; and have full and free access to the Audit Committee. This relationship is perfected through the quarterly and special meetings of/with the Audit Committee.

In the same manner, responsibilities of the Audit Committee as stated in its charter states:

- Ensure that internal auditors have access to all documents, information and systems in the organization
- Ensure there are no unjustified restrictions or limitations placed on the Audits
- (d) Resignation, Re-assignment and Reasons

Disclose any resignation/s or re-assignment of the internal audit staff (including those employed by the third-party auditing firm) and the reason/s for them.

Name of Audit Staff	Reason
NA	

(e) Progress against Plans, Issues, Findings and Examination Trends

State the internal audit's progress against plans, significant issues, significant findings and examination trends.

Progress Against Plans On-going

Issues ⁶	No significant issues or findings have been noted that would put the Company or Group at major risk	
Findings ⁷	No significant issues or findings have been noted that would put the Company or Group at major risk	
Examination Trends	No significant trends noted	

[The relationship among progress, plans, issues and findings should be viewed as an internal control review cycle which involves the following step-by-step activities:

- 1) Preparation of an audit plan inclusive of a timeline and milestones;
- 2) Conduct of examination based on the plan;
- 3) Evaluation of the progress in the implementation of the plan;
- 4) Documentation of issues and findings as a result of the examination;
- 5) Determination of the pervasive issues and findings ("examination trends") based on single year result and/or year-to-year results;
- 6) Conduct of the foregoing procedures on a regular basis.)

(f) Audit Control Policies and Procedures

Disclose all internal audit controls, policies and procedures that have been established by the company and the result of an assessment as to whether the established controls, policies and procedures have been implemented under the column "Implementation."

Policies & Procedures	Implementation
Functional Reporting to the Audit Committee to ensure organizational independence	Implemented
Internal Audit Charter establishing the mission, authority, scope, responsibilities and the standards of audit practice of the Internal Audit Activity.	Implemented
Risk-based Audit methodology covering risk based audit plans and risk focused audit engagements	Implemented
Quality Assurance and Improvement Program	Partial Implementation
Quarterly reporting of the status of the audit plan, audit results and status of management action plans	Implemented
Audit Manual to guide the auditors in the conduct of their audits including administrative policies and procedures	Implemented
Established key performance indicators and individual key result areas, monthly monitoring and reporting	Implemented

(g) Mechanisms and Safeguards

State the mechanism established by the company to safeguard the independence of the auditors, financial analysts, investment banks and rating agencies (example, restrictions on trading in the company's shares and imposition of internal approval procedures for these transactions, limitation on the non-audit services that an external auditor may provide to the company):

Auditors (Internal and External)	Financial Analysts	Investment Banks	Rating Agencies
External Auditor: Limitation on the non-audit services rendered by the external auditors and all non-audit services will be elevated to the Audit Committee for	Material public information are to be disclosed first to regulators within the prescribed period for reporting. Depending on the information to be released, Investment banks, analysts and rating agencies may only be informed after the release of the same to the regulators.		on the information to be g agencies may only be gulators.
approval	The company is also	guided by its Code of E	thics where there is a

⁶ "Issues" are compliance matters that arise from adopting different interpretations.

 $^{^{7}}$ "Findings" are those with concrete basis under the company's policies and rules.

Auditors (Internal and External)	Financial Analysts Investment Banks	Rating Agencies
Internal Auditor: Functional reporting to the Audit Committee	1. , , , , ,	
Duly approved Audit Committee and Internal Audit Charters		

(h) State the officers (preferably the Chairman and the CEO) who will have to attest to the company's full compliance with the SEC Code of Corporate Governance. Such confirmation must state that all directors, officers and employees of the company have been given proper instruction on their respective duties as mandated by the Code and that internal mechanisms are in place to ensure that compliance.

Chairman of the Board/President and an Independent Director attests to the company's full compliance to the SEC Code of Corporate Governance.

H. ROLE OF STAKEHOLDERS

1) Disclose the company's policy and activities relative to the following:

	Policy	Activities
Customers' welfare	Employees could avoid unfair advantage of anyone through manipulation, concealment, abuse of authority, misrepresentation and/or any unfair dealing. All employees must deal fairly with the company's customers.	Tracking of SLA's and KPIs
Supplier/contractor	Suppliers should undergo	Supplier accreditation;
selection practice	accreditation;	Implementation of the
	procurement policy: a 3 vendor policy	procurement policy
Environmentally friendly value-chain	None	None
Community interaction	Company will actively participate in community development and will support environment protection.	Scholarships for selected students in High School and College levels
Anti-corruption programmes and procedures	Company prohibits all forms of bribery and corruption. Gifts and other means of showing appreciation and gratitude maybe exchanged	We do not engage in solicitation programs with our suppliers and vendors
	with business partners given that it will never influence business decisions. Acceptance and giving of	Strict compliance and monitoring of regulatory requirements
	any gift must be avoided if it may be	Implementing appropriate
	perceived as unfair or may influence a business relationship or any business decision.	operational and financial controls.
	Company has zero tolerance for fraud and will cooperate as	
	necessary with law enforcement	
	agencies. Company assets may be used only for legitimate business	
	purposes.	

	Policy	Activities
Safeguarding creditors'	None	None
rights		

2) Does the company have a separate corporate responsibility (CR) report/section or sustainability report/section?

For 2015, the company did not have a separate sustainability report.

- 3) Performance-enhancing mechanisms for employee participation.
 - (a) What are the company's policy for its employees' safety, health, and welfare?

Anti-discrimination policy	Equal Employment Opportunity
Anti-harassment policy	Smoking Policy
Safety and health policy	Annual Physical Examination
Drug-Free workplace	Lactation Break

(b) Show data relating to health, safety and welfare of its employees.

The company implements an integrated approach to employees' safety, health and welfare. It ensures that employees are provided with reasonable coverage for hospitalization and medical consultation services. Employees are also encouraged to monitor their health through company-driven health activities and e-mail or bulletin announcements.

Company is compliant to Health and Safety requirements as required by the Department of Labor, Local Municipalities and Building Administrators.

(c) State the company's training and development programmes for its employees. Show the data.

Employees are provided with appropriate trainings and continuous professional education through company's in-house development programs. For more technical or specialized needs, a third-party Trainor is usually hired or employees are sent outside for training. The company ensures that its employees are equipped with the right skills and competency to perform their tasks.

(d) State the company's reward/compensation policy that accounts for the performance of the company beyond short-term financial measures

The company's reward and compensation policy currently accounts for the short-term financial measures only.

4) What are the company's procedures for handling complaints by employees concerning illegal (including corruption) and unethical behaviour? Explain how employees are protected from retaliation.

Complaints are either coursed through HR, Compliance or Internal Audit. Depending on the complaint, either of the above departments will investigate although in most cases, these are initially handled by HR and then elevated to Internal Audit if there is a need to review transactions and processes. Again, depending on the result of the initial investigation, the case could either be closed (if there are no clear basis based on the company's code of ethics/code of conduct) wherein the complainant will be advised of the result of initial investigation. If clear violations were found during the initial investigation, the case will proceed to formal investigation and sanctions will be imposed based on the company's code of conduct and discipline. Identities of whistleblowers are not divulged.

I. DISCLOSURE AND TRANSPARENCY

1) Ownership Structure

(a) Holding 5% shareholding or more

Shareholder	Number of Shares	Percent ~	Beneficial Owner
All Asia Customer Service Holdings Ltd.	630,844,038	54.93%	All Asia Customer Service Holdings Ltd.
Paxys N.V.	345,622,477	30.09%	Paxys N.V.
PCD Nominee Corporation	170,085,375	14.81%	Various stockholders

Name of Senior Management	Number of Direct shares	Number of Indirect shares / Through (name of record owner)	% of Capital Stock
Not Applicable. All sharehold	dings of Senior Managen	nent is less than 5% as sh	own below:
Tarcisio M. Medalla	1,120		0.0001%
Christopher B. Maldia	129,520		0.0113%
Ghee Keong Lim	82,800		0.0072%
Roger Leo A. Cariño	1,120		0.0001%
Roberto A. Atendido	1,000		0.0001%
George Y. SyCip	1,120		0.0001%
Jose Antonio Lichauco	1,120		0.0001%
Sivam Kandavanam	1000		0.0001%
Mark David P. Martinez	1000		0.0001%
TOTAL	219,800		0.0192%

2) Does the Annual Report disclose the following:

Key risks	Yes
Corporate objectives	Yes
Financial performance indicators	Yes
Non-financial performance indicators	Yes
Dividend policy	No
Details of whistle-blowing policy	No
Biographical details (at least age, qualifications, date of first appointment, relevant experience, and any other directorships of listed companies) of directors/commissioners	Yes
Training and/or continuing education programme attended by each director/commissioner	No
Number of board of directors/commissioners meetings held during the year	Yes
Attendance details of each director/commissioner in respect of meetings held	Yes
Details of remuneration of the CEO and each member of the board of directors/commissioners	Yes

Should the Annual Report not disclose any of the above, please indicate the reason for the non-disclosure.

No existing dividend and whistleblowing policy, although a whistleblowing policy has already been drafted.

3) External Auditor's fee

Name of auditor	Audit Fee	Non-audit Fee
Reyes, Tacandong & Co.	Php 1,000,000	N/A

4) Medium of Communication

List down the mode/s of communication that the company is using for disseminating information.

The company uses its corporate website, email, mails, SEC/PSE disclosures, in order to disseminate information to its stockholders.

5) Date of release of audited financial report:

For the Paxys consolidated financial statements: April 15, 2015
For the Paxys stand-alone financial statements: April 15, 2015

6) Company Website

Does the company have a website disclosing up-to-date information about the following?

Business operations	Not Updated
Financial statements/reports (current and prior years)	Yes
Materials provided in briefings to analysts and media	Yes
Shareholding structure	Yes
Group corporate structure	Yes
Downloadable annual report	Yes
Notice of AGM and/or EGM	Yes
Company's constitution (company's by-laws, memorandum and articles of association)	Yes

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

Disclosure of RPT

RPT	Relationship	Nature	Value
See Related Party Trans	sactions on the Notes to	the Audited Consolidated Financia	ol Statements for the year
ended December 31, 20	<mark>014.</mark>		

When RPTs are involved, what processes are in place to address them in the manner that will safeguard the interest of the company and in particular of its minority shareholders and other stakeholders?

The company applies the arms-length principle and these transactions are properly booked and disclosed.

J. RIGHTS OF STOCKHOLDERS

1) Right to participate effectively in and vote in Annual/Special Stockholders' Meetings

(a) Quorum

Give details on the quorum required to convene the Annual/Special Stockholders' Meeting as set forth in

its By-laws.

Quorum Required	"A quorum for any meeting of the stockholders shall consist of a majority of the voting stock of the Corporation, and a majority of such quorum shall decide any question at the meeting, save and except in those matters where the Corporation Law requires the affirmative vote of a greater population."
-----------------	--

(b) System Used to Approve Corporate Acts

Explain the system used to approve corporate acts.

System Used	Level of Approving Authority Manual; and all acts are ratified at the Annual General Meeting
Description	The group established a level of approving authority manual approved by the Board which is the basis for all transactional approvals and whereupon all
	corporate acts are ratified during the annual general meeting.

(c) Stockholders' Rights

List any Stockholders' Rights concerning Annual/Special Stockholders' Meeting that differ from those laid down in the Corporation Code.

Stockholders' Rights under The Corporation Code	Stockholders' Rights <u>not</u> in The Corporation Code
Stockholders' Rights concerning Annual/Special Stockholders' Meeting are in accordance with those granted in the Corporation Code of the Phils.	There are no other rights granted to the stockholders not in the Corporation Code of the Phils.

Dividends

Declaration Date	Record Date	Payment Date
	No dividends were declared in 2013	CONTRACTOR

(d) Stockholders' Participation

 State, if any, the measures adopted to promote stockholder participation in the Annual/Special Stockholders' Meeting, including the procedure on how stockholders and other parties interested may communicate directly with the Chairman of the Board, individual directors or board committees. Include in the discussion the steps the Board has taken to solicit and understand the views of the stockholders as well as procedures for putting forward proposals at stockholders' meetings.

Measures Adopted	Communication Procedure	
Q&A portion during Annual General Meeting, and all directors including chairman of the board and individual committees may ask questions.	Announced during the Annual General Meeting	
The Board should be transparent and fair in the conduct of the annual and special stockholders' meetings of the Corporation. The stockholders should be encouraged to personally attend such meetings. If they cannot attend, they should be appraised ahead of time of their right to appoint a proxy. Subject to the requirements of the by-	Stockholders of record are informed of the meeting at least 2 weeks before. The Notice of Meeting includes the date, time, venue and agenda of the meeting, the record date of stockholders entitled to vote, and the date and place of proxy validation.	
laws, the exercise of that right shall not be unduly restricted and any doubt about the validity of a proxy should be resolved in the stockholders'	The designated Investor Relations Officer has also been tasked to handle any and all stockholder queries and concerns, and the contact details are available	

Méasures Adopted	Communication Procedure
favor.	via our corporate website.
Although all stockholders should be treated equally or without discrimination, minority stockholders may request in writing the holding of meetings and the items for discussion in the agenda that relate directly to a legitimate purpose and the business of the Corporation, subject to the requirement under the By-laws that such requesting stockholder is the holder of record of not less than one-fourth of the outstanding voting capital stock of the Corporation.	

- 2. State the company policy of asking shareholders to actively participate in corporate decisions regarding:
 - a. Amendments to the company's constitution
 - b. Authorization of additional shares
 - c. Transfer of all or substantially all assets, which in effect results in the sale of the company

It is the duty of the Board to promote the rights of the stockholders, remove impediments to the exercise of those rights and provide an adequate avenue for them to seek timely redress for breach of their rights.

The Board should take the appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether in person or by proxy. Accurate and timely information should be made available to the stockholders to enable them to make a sound judgment on all matters brought to their attention for consideration or approval.

Every stockholder entitled to vote shall be entitled to one (1) vote for each share of stock.

- 3. Does the company observe a minimum of 21 business days for giving out of notices to the AGM where items to be resolved by shareholders are taken up? No
 - a. Date of sending out notices:

As provided in the by-laws, at least 2 weeks before the date of the meeting.

Date of the Annual/Special Stockholders' Meeting:

May of each year, as provided for in the by-laws.

4. State, if any, questions and answers during the Annual/Special Stockholders' Meeting.

QUESTIONS	RESPONSES	
NONE.		

5. Result of Annual/Special Stockholders' Meeting's Resolutions

Resolution	Approving	Dissenting	Abstaining
Approval of minutes of previous meeting	YES	NONE	NONE
Ratification of corporate acts	YES	NONE	NONE
Election of new directors	YES	NONE	NONE
Appointment of Reyes, Tacandong & Co. as external auditors for the current year	YES	NONE	NONE

6. Date of publishing of the result of the votes taken during the most recent AGM for all resolutions:

The votes taken during the annual shareholders' meeting are not published. The names of the elected directors and officers are disclosed to the PSE immediately after the annual shareholders' meeting.

(e) Modifications

State, if any, the modifications made in the Annual/Special Stockholders' Meeting regulations during the most recent year and the reason for such modification:

Modifications	Reason for Modification	
NONE		

(f) Stockholders' Attendance

(i) Details of Attendance in the Annual/Special Stockholders' Meeting Held:

Type of Meeting	Names of Board members / Officers present	Date of Meeting	Voting Procedure (by poll, show of hands, etc.)	% of SH Attendi ng in Person	% of SH in Proxy	Total % of SH attendance
Annual	AGM Minutes	3 Dec 2015	Show of hands	54.09%	30.09%	84.18%
Special	None					

- (ii) Does the company appoint an independent party (inspectors) to count and/or validate the votes at the ASM/SSMs? NO
- (iii) Do the company's common shares carry one vote for one share? If not, disclose and give reasons for any divergence to this standard. Where the company has more than one class of shares, describe the voting rights attached to each class of shares. YES

(g) Proxy Voting Policies

State the policies followed by the company regarding proxy voting in the Annual/Special Stockholders' Meeting.

	Company's Policies
Execution and acceptance of proxies	As duly stated in company's by-laws, the instrument authorizing the proxy to act shall be exhibited and filed with the Corporate Secretary not later than 10 days prior to the date of meeting.
Notary	Company does not require notarization of proxies. As stated in the company by-laws: Subject to the requirements of the by-laws, the exercise of the right to appoint proxy shall not be unduly restricted and any doubt about the validity of a proxy should be resolved in the stockholders' favor.
Submission of Proxy	As duly stated in company's by-laws, the instrument authorizing the proxy to act shall be exhibited and filed with the Corporate Secretary not later than 10 days prior to the date of meeting.
Several Proxies	Company does not require notarization of proxies. As stated in the company by-laws: Subject to the requirements of the
Validity of Proxy	by-laws, the exercise of the right to appoint proxy shall not be unduly restricted and any doubt about the validity of a proxy should be resolved in the stockholders' favor.
Proxies executed abroad	It is the duty of the Board to promote the rights of the stockholders, remove impediments to the exercise of those
Invalidated Proxy	rights and provide an adequate avenue for them to seek timely redress for breach of their rights.
Validation of Proxy	The Board will take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings,
Violation of Proxy	whether in person or by proxy. (Manual on Corporate Governance)

(h) Sending of Notices

State the company's policies and procedure on the sending of notices of Annual/Special Stockholders' Meeting.

Policies	Procedure
Except as otherwise provided by law, written or printed notice of all annual and special meetings of stockholders, stating the place and time of the meeting and, if necessary, the general nature of the business to be considered, may be transmitted by any one of the following means: personal delivery, mail, telegraph, cable or publication in a newspaper of general circulation, at least 2 weeks before the date of the meeting. It may also be announced through email and publication in its corporate website, and PSE.	The office of the Corporate Secretary prepares the notices and issue to registered stockholders through any one of the means allowed it by the by-laws. Currently, the Corporate Secretary mails the notices while at the same time sends the notice to SEC.
Special meetings of the stockholders may be called by the President of the Corporation, or by order of the Board of Directors, whenever he or it may deem it necessary, and it shall be the duty of the President to order and call such special meeting whenever the holders of record of not more than 20% of the outstanding capital stock of corporation shall in writing so request.	The same as above

(i) Definitive Information Statements and Management Report

Number of Stockholders entitled to receive Definitive Information Statements and Management Report and Other Materials	717 stockholders
Date of Actual Distribution of Definitive Information Statement and Management Report and Other Materials held by market participants/certain beneficial owners	14 November 2015
Date of Actual Distribution of Definitive Information Statement and Management Report and Other Materials held by stockholders	14 November 2015
State whether CD format or hard copies were distributed	Hard copies were distributed
If yes, indicate whether requesting stockholders were provided hard copies	Not Applicable

(j) Does the Notice of Annual/Special Stockholders' Meeting include the following:

Each resolution to be taken up deals with only one item.	Yes, each item for resolution is disclosed in the agenda, which is sent together with the AGM notice.
Profiles of directors (at least age, qualification, date of first appointment, experience, and directorships in other listed companies) nominated for election/re-election.	Yes, the directors' profiles are included in the Definitive Information Statement, which is sent together with the AGM notice.
The auditors to be appointed or re-appointed.	Yes, appointment of auditors is included in the agenda, which is sent together with the AGM notice.
An explanation of the dividend policy, if any dividend is to be declared.	No, the company is still formulating its dividend policy.
The amount payable for final dividends.	No, the company did not declare dividends during the last AGM.
Documents required for proxy vote.	Yes, the proxy form is sent together with the AGM notice.

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

2) Treatment of Minority Stockholders

(a) State the company's policies with respect to the treatment of minority stockholders.

Policies	Implementation	
Every stockholder shall be entitled to one (1) vote for each share of stock registered in his name in the books of the corporation.	Implemented, 1 share, 1 vote policy	
Although all stockholders should be treated equally or without discrimination, minority stockholders may request in writing the holding of meetings and the items for discussion in the agenda that relate directly to a legitimate purpose and the business of the Corporation, subject to the requirement under the By-laws that such	, , ,	

requesting stockholder is the holder of record of not less than one-fourth of the outstanding voting capital stock of the Corporation.	
The Board will take appropriate steps to remove excessive or unnecessary costs and other administrative impediments to the stockholders' meaningful participation in meetings, whether in person or by proxy.	Proxies are not required to be notarized.
Presence of at least 1 Independent Director in board meetings	An independent director is always present in board meetings.

(b) Do minority stockholders have a right to nominate candidates for board of directors?

There is no provision in the by-laws nor in the Governance manual that prohibit the minority stockholders from nominating candidates for board of directors.

K. INVESTORS RELATIONS PROGRAM

Discuss the company's external and internal communications policies and how frequently they are reviewed.
 Disclose who reviews and approves major company announcements. Identify the committee with this responsibility, if it has been assigned to a committee.

Disclosures will be coursed through the Compliance Officer and approved by the Chairman/President of the company.

2) Describe the company's investor relations program including its communications strategy to promote effective communication with its stockholders, other stakeholders and the public in general. Disclose the contact details (e.g. telephone, fax and email) of the officer responsible for investor relations.

	Details
(1) Objectives	To build the trust and confidence of our stakeholders in the company's ability to create value. To create understanding and awareness of the company amongst the investing community.
(2) Principles	Fair disclosure of information; bilateral communication
(3) Modes of Communications	Company website, PSE
(4) Investors Relations Officer	Compliance & Chief Information Officer

- 3) What are the company's rules and procedures governing the acquisition of corporate control in the capital markets, and extraordinary transactions such as mergers, and sales of substantial portions of corporate assets?
 - All transactions are evaluated by the Executive Committee for recommendation to the Board
 - Prior board approval is secured and immediate disclosure is undertaken upon board approval; and,
 - When necessary, as deemed by the board, a third party fairness opinion for divestment is secured as part of the evaluation and approval process.

Name of the independent party the board of directors of	the company appointed to evalua	ite the fairness of the
transaction price.		

L. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

Discuss any initiative undertaken or proposed to be undertaken by the company.

Initiative	Beneficiary	
High School Scholarship Program	am 4 students from Holy Family School of Quezon City and	
	Sta Theresita's Academy in Silay, Negros.	

M. BOARD, DIRECTOR, COMMITTEE AND CEO APPRAISAL

Disclose the process followed and criteria used in assessing the annual performance of the board and its committees, individual director, and the CEO/President.

	Process	Criteria
Board of Directors	None	
Board Committees	Self - Assessment	Compliance to charter
Individual Directors	None	
CEO/President	Periodic assessment by the Board	Board established KPI

N. INTERNAL BREACHES AND SANCTIONS

Discuss the internal policies on sanctions imposed for any violation or breach of the corporate governance manual involving directors, officers, management and employees

Violations	Sanctions
Code of Ethics	Defined in the company's Code of Conduct and Discipline
Corporate Governance Manual	As recommended by the Compliance Officer and approved by the Board.

•		undersigned,	-	nnual Corporate Governance Repole duly authorized, in the City	
		SIGNATURES			
	(signed)			(signed)	
	io M. Medalla In and President			Jose Antonio A. Lichauco Independent Director	
Geo	(signed) orge Y. Sycip ndent Director			(signed) Mark David P. Martinez Compliance Officer	
SUBSCRIBED AND SWOR		8th day of _	June	2013 , affiant(s) exhibiting	g to
NAME/NO.		DATE OF ISSUE		PLACE OF ISSUE	
George Y. Sycip	TIN ID No. 106-895-140 TIN ID No. 102-090-094 TIN ID No. 000-502-547 TIN ID No. 248-883-548				

NOTARY PUBLIC

ATTY. DELFIN R. AGCAOILI, JR.
NOTARY PUBLIC
UNTIL DECEMBER 31, 2013
PTR NO. 0285334 / 2012-2013 MLA.
IBP NO. 873692 / 2013 MLA.
ROLL NO. 24655 / TIN - 144-519-066
MCLE III-0013521
Com. No. 2013-023

Doc No. <u>57</u>; Page No. <u>6;</u> Book No. <u>474;</u> Series of <u>2013.</u>

REPUBLIC OF THE PHILIPPINES)

) S.S.

MAKATI CITY

SECRETARY'S CERTIFICATE

- I, MARK DAVID P. MARTINEZ, of legal age, Filipino, with office address at 15th Floor, 6750 Ayala Office Tower, Ayala Avenue, Makati City, after having been sworn in accordance with law, depose and state, that:
- 1. I am the duly elected and incumbent Corporate Secretary of PAXYS, INC. (the "Corporation"), a corporation organized and existing under Philippine law with office address at 15th Floor, 6750 Ayala Office Tower, Ayala Avenue, Makati City.
- 2. At the Regular Meeting of the Board of Directors of the Corporation held on 17 December 2015 at which a quorum was present and acted throughout, the following resolution was unanimously approved:

"RESOLVED, that the Board hereby approve the Corporation's consolidated changes in the Annual Corporate Governance Report of the Corporation for the year 2015."

- 3. The foregoing resolution is valid and subsisting based on the records of the Corporation and have not otherwise been revoked nor superseded.
 - 4. Attached is the 2015 Consolidated Changes in the Annual Corporate Governance Report.

IN WITNESS WHEREOF, I have signed this certification on this of 3 2 days of January 2016 at Makati City.

MARK DAVID P. MARTINEZ Corporate Secretary

SUBSCRIBED AND SWORN to before me on this AND oday of January 2016 at a figure at a figure and a figure at a figure at a figure of the following competent evidence of dentity:

	Competent Evidence of Identity		
Name	Type of ID and No.	Date and Place of Issue	
Mark David P.	Philippine Passport No. EC0989976	Issued at DFA NCR East on 2 May	
Martinez		2014 and valid until 1 May 2019	

Series of 2016.

ATTY. VIRGILIO R. BATALLA
NOTARY PUBLIC FOR MAKATI CITY
APPT. NO. M32
UNTIL DEC. 31, 2016

ROLL OF ATTY. NO. 48348
MCLE COMPLIANCE NO. IV-0016333-4/10/13
IBP No. 706762, LIFETIME MEMBER YR.2003
PTR No. 532-3505 JAN. 04, 2016
EXECUTIVE BLDG. GENTER
MAKATI AVE. COR., JUPITER ST. ILAKATI CITY